

## Socioformative Management and Citizen Security in Contexts of Uncertainty

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### ABSTRACT

The general objective of this study was to analyze socioformative management and citizen security in contexts of uncertainty, arguing that socioformative principles offer strategies to improve security in complex environments. From a methodological perspective, a qualitative and documentary approach with a descriptive-analytical design was used, utilizing critical hermeneutics to interpret academic, institutional, and journalistic documents (2010-2024) focused on Latin America. Atlas.ti was used for thematic coding, following phases of planning, triangulation, thematic analysis, and validation. The results were: Tobón (2019) highlights socioformative management as an ethical-collaborative model that fosters community resilience. Rico (2020) advocates democratic governance and situational prevention policies, while Bauman (2002) analyzes uncertainty in liquid modernity, proposing empathetic social networks. The authors converge on the importance of citizen participation but diverge in their approaches: Tobón and Rico are practical, Bauman philosophical. Regarding the Discussion: Socioformation and democratic governance complement each other but require contextualization in regions with inequality or institutional mistrust. Bauman emphasizes social fragmentation, demanding strategies that promote cohesion. Uncertainty is an opportunity to innovate in public management with creativity and equity. The author concluded that socioformative management strengthens citizen security by promoting collaboration and ethical leadership, but its implementation requires overcoming practical limitations. Combining socio-educational training, democratic governance, and community networks offers a multidimensional approach to addressing insecurity in uncertain contexts, transforming public management with resilience and social responsibility.

**Descriptors:** Management, Socio-education, Security, Citizenship, Uncertainty.

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